# Creating Central Bedfordshire 

Priory House Monks Walk<br>Chicksands<br>Shefford SG17 5TQ

Chief Executive Jaki Salisbury

## TO EACH MEMBER OF THE <br> CENTRAL BEDFORDSHIRE SHADOW EXECUTIVE

16 January 2009
Dear Councillor

CENTRAL BEDFORDSHIRE SHADOW EXECUTIVE - Tuesday 20 January 2009
Following Chairman's Briefing for the above meeting held on 15 January 2009, Members were advised as follows:-
Agenda Item Description

CR3. RESERVES POLICY 2009-10
There is a typographical error in paragraph 4 which should now read as follows:-
4. The CBC share of the County Council general fund reserve is set at 63\% being the taxbase apportionment with Beds Borough. This basis of apportionment is agreed with the Borough as the fallback position and is the relevant for GF reserves.

An additional recommendation has been added:
2. that the Shadow Executive approve the minimum General Fund Reserve level for $2009 / 10$ be set at $£ 4.68 \mathrm{~m}$ for Central Bedfordshire as indicated in paragraph 17 of Appendix 1 to the report of the Director of Corporate Resources.

CR4. CAPITAL PROGRAMME 2009/10-2012/13
Please find attached to the back of this Note the replacement Appendices $A$ to $K$ for the Capital Programme. The A3 spreadsheets have been reheaded and page numbered. Appendix $J$ has been circulated electronically and a paper copy is attached.

Clarification of the acronym PWLB was given, it stands for 'Public Works Loan Board'.

Paragraphs 5(d) and 5(e) on page CR4.12 were clarified and now read as follows:

5(d) Sector have estimated that the CFR for Central Bedfordshire as at 31 March 2009 would be around $£ 176$ million, and that the estimated share of debt for the authority would be around $£ 156$ million (which includes nearly $£ 2$ million of South Beds debt). It was understood that Bedfordshire CC will not now be undertaking any further borrowing in respect of financing its Capital Programme in 2008/09. A further adjustment (called Adjustment $A$ ) is made to the CFR before calculating the MRP. Consequently, the estimated MRP base position for Central Bedfordshire for 2009/10 is $£ 5.094$ million.

## *This paragraph relates to the cost of servicing the debt principal.

5(e) At an average interest rate on Bedfordshire CC debt of $4.421 \%$, the estimated annual cost of servicing the debt inherited by Central Bedfordshire would be $£ 6.909$ million.
*This paragraph relates to the cost of servicing the debt interest.

## CR5. CREATING CENTRAL BEDFORDSHIRE - PROGRESS REPORT

(To report on overall progress following the adoption of the Implementation Plan by Shadow Executive on 10 June 2008. (Report of the Programme Management Office (Contact Officer: Simon Redmore Tel: 01462 611255)))

## A FORWARD PLAN

To receive the Forward Plan for the period 1 February to 31 March 2009 which was published on 17 January 2009.
(attached)

Should you have any queries regarding the above please contact Democratic Services on Tel: 01462611032.

Yours sincerely

Martha Clampitt, Committee Administrator
email: martha.clampitt@midbeds.gov.uk
Appendices A - G Capital Programme 2009/10-2010/11

| Proposed Schemes by Priority:- | Pages |
| :--- | :--- |
|  |  |
| Appendix A - Priority 1 | CR4.15-CR4.16 |
| Appendix B - Priority 2 | CR4.17 |
| Appendix C - Priority 3 | CR4.18 |
| Appendix D - Priority 4 | CR4.19 |
| Appendix E - Priority 5 | CR4.20 |
| Appendix F - Priority 6 | CR4.21 |
| Appendix G - Priority Not Specified | CR4.22 |
| Appendix H - Indicative Capital | CR4.23-CR4.25 |
| Programme Proposals 2011/12 - |  |
| 2012/13 |  |
| Appendix I - Capital Programme | CR4.26 |
| Summary 2009/10 - 2012/13 |  |
| Appendix K - Draft HRA Capital | CR4.27 |
| Programme 2009/10 - 2012/13 |  |
| Note: Appendix J - Notes on | CR4.28 - CR4.42 |
| Capital Schemes enclosed |  |
| separately. |  |

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Central Bedfordshire Council

| Directorate | Predecessor Authority | Title | Priority | 2009/10 Gross Budget | Earmarked Funding | 2009/10 Net Budget | $\begin{gathered} \hline 2010 / 11 \\ \text { Gross } \\ \text { Budget } \\ \hline \end{gathered}$ | Earmarked Funding | $\begin{array}{\|c} \text { 2010/11 Net } \\ \text { Budget } \end{array}$ |
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| CFLO | MBDC | Cemeteries Fund | 4 | 50,000 | 0 | 50,000 | 0 | 0 | 0 |
| CFLS | BCC | Schools Access Initiative | 4 | 579,000 |  | 579,000 | 579,000 |  | 579,000 |
| CFLS | BCC | Temporary Accommodation | 4 | 500,000 |  | 500,000 | 0 |  |  |
| CFLS | NEW | Asbestos / Health \& Safety | 4 | 500,000 |  | 500,000 | 500,000 |  | 500,000 |
| CFLS | NEW | Arnold Middle School (H\&S part of larger phase 3 project) | 4 | 100,000 | 0 | 100,000 | 250,000 | 100,000 | 150,000 |
| SC | BCC | Street Lighting - backlog in maintenance | 4 | 2,200,000 | 0 | 2,200,000 | 2,200,000 | 0 | 2,200,000 |
| SC | BCC | Bridges - assessment and repairs | 4 | 620,000 | 0 | 620,000 | 620,000 |  | 620,000 |
| SCHH(GF) | MBDC | Private Sector Renovation Grants : Mandatory (Disabled Facilities) | 4 | 1,100,000 | 332,000 | 768,000 | 1,100,000 | 332,000 | 768,000 |
| SCHH(GF) | SBDC | Private Sector Renovation Grants : Mandatory (Disabled Facilities) | 4 | 576,000 | 320,000 | 256,000 | 580,000 | 220,000 | 360,000 |
| SCHH(GF) | SBDC | RTB administration | 4 | 16,000 |  | 16,000 | 15,000 | 0 | 15,000 |
|  |  | TOTAL PRIORITY 4 |  | 6,241,000 | 652,000 | 5,589,000 | 5,844,000 | 652,000 | 5,192,000 |

Central Bedfordshire Council

Central Bedfordshire Council

| Directorate | Predecessor Authority | Title | Priority | $\begin{gathered} \hline 2009 / 10 \\ \text { Gross } \\ \text { Budget } \\ \hline \end{gathered}$ | Earmarked Funding | 2009/10 Net Budget | 2010/11 Gross Budget | Earmarked Funding | $\begin{gathered} \text { 2010/11 Net } \\ \text { Budget } \end{gathered}$ |
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| BT | NEW | CRM | 6 | 500,000 | 0 | 500,000 | 0 | 0 | 0 |
| SC | SBDC | Car Park Improvements | 6 | 65,000 |  | 65,000 | 65,000 |  | 65,000 |
| SC | SBDC | Leighton Linslade Town Centre | 6 | 253,000 |  | 253,000 | 50,000 | 0 | 50,000 |
| SC | SBDC | Dunstable Town Centre | 6 | 90,000 |  | 90,000 | 50,000 | 0 | 50,000 |
| SC | SBDC | Houghton Regis Town Centre | 6 | 0 |  |  | 50,000 | 0 | 50,000 |
| SC | SBDC | Ouzel Valley Development, L Buzzard | 6 | 80,000 |  | 80,000 | 80,000 | 0 | 80,000 |
| SC | BCC |  |  |  |  |  |  |  |  |
|  |  | Waste Processing \& Recycling Centre Thorn Turn | 6 |  |  |  | 4,082,000 | 0 | $4,082,000$ $4,377,000$ |
|  |  |  |  | 988,000 |  | 988,000 | 4,377,000 | 0 | 4,377,000 |

Central Bedfordshire Council



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CENTRAL BEDFORDSHIRE DRAFT CAPITAL PROGRAMME 2008/09-2012/13

CENTRAL BEDFORDSHIRE DRAFT CAPITAL PROGRAMME 2008/09-2012/13


| Funding of schemes: |  |  |  |  |  |  |
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| Major Repairs Allowance | 3,553,000 | 3,649,000 | 3,748,000 | 3,849,000 | 3,953,000 | 18,752,000 |
| Supported Borrowing | - | - | - | - | - | - |
| Capital Receipts | 2,309,000 | 1,694,000 | 809,000 | 814,000 | 833,000 | 6,459,000 |
| Revenue Contributions | 343,000 | 343,000 | 343,000 | 343,000 | 343,000 | 1,715,000 |
| TOTAL | 6,205,000 | 5,686,000 | 4,900,000 | 5,006,000 | 5,129,000 | 26,926,000 |

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## Creating Central Bedfordshire Progress Report.

## Update as at $14^{\text {th }}$ January 2009

Since the Shadow Executive Progress report was written, two developments have taken place and in order to ensure that Members have the most up-to-date information, this update has been prepared to supplement the report.

## 1. Implementation Plan - Disaggregation of County Assets.

a. This matter referred to the difference in view between Central Bedfordshire and Bedford Borough Councils over the division of two specific classes of asset - namely County Farms and County Hall. The treatment of most of assets had been agreed.
b. Central Bedfordshire were of the view that the County Farms should be transferred to the authority in which they were geographically based ( $92 \%$ in Central Bedfordshire) and that County Hall should be transferred to the authority in which it is based - namely the Borough
c. Bedford Borough did not wish to make a decision on these assets and wished to operate them 'in trust' as a caretaker pending a decision post-April 2009.
d. Members had previously endorsed the officers view that CLG had been asked to intervene and either arbitrate directly or appoint an arbitrator to reach a decision. To date, DCLG have not issued a response but have issued an interpretation of the relevant legislation under which the Secretary of State is minded to direct that;
i. Residual matters that are not area specific but cover the whole of the county area shall transfer and vest in Bedford Borough Council to be held in trust for itself and Central Bedfordshire;
ii. Residual matters that are area specific and fall entirely within the area of one of the successful councils shall transfer and vest in that successor authority;
iii. Residual matters that are area specific and do not fall entirely within the area of one of the successor councils (i.e. straddle the boundary between the Councils) shall transfer and vest in Bedford Borough Council to be held in trust for itself and Central Bedfordshire;
e. Although this has not provided a direct answer, it is the view of the Management Team that the County Farms are a group of individual assets which are area specific (collectively referred to as 'County Farms') and thus fall under definition ii). Thus the $92 \%$ of farms that are area specific to Central

Bedfordshire would transfer to Central Bedfordshire and likewise the remaining $8 \%$ to the Borough.
f. County Hall is clearly an asset that is also covered under definition ii) and thus should transfer to the Borough with Central Bedfordshire retaining the right to occupy for a period not exceeding five years pending the identification and move to suitable premises within the Central Bedfordshire Area.
g. Members are asked to endorse these views and to note that written confirmation be sent to the Chief Executive of Bedford Borough Council (copy DCLG).
h. A further issue, that of the County Council's outdoor education centre in Snowdonia, North Wales. It is proposed that Bedford Borough this is transferred to and managed by Bedford Borough and that Central Bedfordshire conducts a review of its involvement within the first twelve months after vesting day.

## 2. Transitional Budget

a. A review has been undertaken of the likely transitional expenditure which will need to take place in financial years 2008/09 and 2009/10. The review has indicated that it would be prudent to budget for a rise in such costs of $£ 1.7 \mathrm{~m}$ to $£ 19.9 \mathrm{~m}$ as detailed in the column headed 'Revised budget' in the table below.
b. The original budget, constructed at the commencement of the 'Creating Central Bedfordshire' was based on broad assumptions and as the process has progressed, these figures have become increasingly firm. As a result, the budget, in most areas, has become more reliable.
c. Included in the budget is $£ 1.06 \mathrm{~m}$ variation for the LAMP project approved at the December Shadow Executive meeting necessary to ensure an integrated planning/GIS system across the authority.
d. The original budget also did not allow for the cost of Central Bedfordshire employees as a specific heading and clearly as more employees are appointed to the new authority, this figure has become significant.
e. Outside the two additional items, which account entirely for the increase, there has been a re-allocation of budgets between heading to reflect spend priorities

## Central Bedfordshire Council - Transition Budget

Budget Monitoring report as at 13 January 2009

| Original Budget £'000 | Description | Revised Budget £'000 | Actual to date ++ £'000 | $\begin{array}{r} \text { Budget } \\ \text { Remaining } \\ £^{\prime} 000 \\ \hline \end{array}$ |
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| 0 | Employees \& Back-filling Accommodation / Property | 800 | 632 | 168 |
| 500 | Advice | 400 | 138 | 262 |
| 900 | Change Management | 2,500 | 1,919 | 581 |
| 100 | Miscellaneous | 100 | 13 | 87 |
| 700 | Contract novation / restructuring | 300 | 0 | 300 |
| 4,800 | ICT Costs | 8,000 | 5,615 | 2,385 |
| 500 | Training | 150 | 10 | 140 |
| 200 | Communications / Branding | 305 | 93 | 212 |
| 700 | Elections / Democracy | 175 | 120 | 55 |
| 300 | Recruitment | 400 | 388 | 12 |
| 600 | Relocation | 200 | 0 | 200 |
| 7,400 | Early Retirement / Redundancy | 5,170 | 0 | 5,170 |
| 1,500 | Closedown of accounts | 340 | 0 | 340 |
| 0 | LAMP project | 1,060 | 0 | 1,060 |
| 18,200 |  | 19,900 | 8,928 | 10,972 |

++ Includes known commitments to 31 March 2009

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## Central Bedfordshire Shadow Executive <br> Forward Plan of Key Decisions 1 February 2009 to 31 May 2009

1) During the period from 1 February 2009 to 31 May 2009, Central Bedfordshire Shadow Council plans to make key decisions on the issues set out below. "Key decisions" relate to those decisions of the Shadow Executive which are likely:

- to result in the incurring of expenditure which is, or the making of savings which are, significant (namely $£ 500,000$ or above per annum) having regard to the budget for the service or function to which the decision relates; or
- to be significant in terms of their effects on communities living or working in an area comprising two or more wards in the area of Central Bedfordshire.

2) The Forward Plan is a general guide to the key decisions to be determined by the Shadow Executive and will be updated on a monthly basis. Key decisions will be taken by the Shadow Executive as a whole. The Members of the Shadow Executive are:

Member Portfolio

Cllr Mrs Tricia Turner MBE
Cllr Philip Penman
Cllr Mark Chapman
Cllr Norman Costin
Cllr Mrs Rita Drinkwater
Cllr Maurice Jones
Cllr Ken Matthews Cllr Peter Rawcliffe
Cllr Duncan Ross
Cllr Peter Snelling
CIIr Richard Stay
Cllr John Street

Leader of the Shadow Executive and Leader of the Shadow Council
Vice-Chairman of the Shadow Executive and Deputy Leader of the Shadow Council
Support across all portfolios/transitional task forces
Portfolio for Children, Young People and Families
Portfolio for Business Transformation
Portfolio for Corporate Services
Portfolio for Sustainable Development
Portfolio for Social Care, Health and Housing
Support across all portfolios/transitional task forces
Portfolio for Safer and Stronger Communities
Support across all portfolios/transitional task forces
Support across all portfolios/transitional task forces
3) Those items identified for decision more than one month in advance may change in forthcoming Plans. Each new Plan supersedes the previous Plan. Any person who wishes to make representations to the Shadow Executive about the matter in respect of which the decision is to be made should do so to the contact Member, or to the officer whose telephone number and e-mail address are shown in the Forward Plan. Any correspondence should be sent to the contact Member or officer at the relevant address as shown below. General questions about the Plan such as specific dates, should be addressed to the Democratic Services Manager, Priory House, Monks Walk, Chicksands, Shefford SG17 5TQ.
4) The agendas for meetings of the Shadow Executive will be published as follows:

Meeting Date Publication of Agenda
10 June 20082 June 2008
05 August 200828 July 2008
02 September 2008
22 August 2008
30 September 2008
22 September 2008
28 October 2008
20 October 2008
25 November 200817 November 2008
16 December 20088 December 2008
20 January 200912 January 2009
17 February 20099 February 2009
17 March 20099 March 2009
14 April 20092 April 2009
12 May 20094 May 2009

## Central Bedfordshire Shadow Council

## Forward Plan of Key Decisions for the period 1 February 2009 to 31 May 2009

## Key Decisions

Date of Publication: 16 January 2009

| Ref <br> No. | Issue for Key Decision by <br> the Executive | Indicative Meeting <br> Date | Consultees and Date / Method | Documents which may be <br> considered | Contact Members and Officer (Method of <br> Comment and Closing Date) |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 1. | General Fund Revenue <br> Budget | 17 February 2009 | Porffolio Holder (Corporate <br> Resources) <br> Directors | Report | Cllr Maurice R Jones <br> Comments by 23/01/09 to Contact Officer: <br> David Sutherland, Chief Finance Officer <br> david.sutherland@midbeds.gov.uk Tel: 01462 <br> 611080 |
| 2. | Bear Project Evaluation <br> Criteria | 17 February 2009 | Partnership authority members <br> shall be given opportunity to <br> attend workshops, prior to <br> approval at Executives (Central <br> Bedfordshire, Bedford Borough <br> Council, Luton Borough Council) |  | Peter Snelling <br> Comments by 23/01/09 to Contact Officer: <br> Ben Finlayson, BEaR Project Manager, BCC <br> ben.finlayson@bedscc.gov.uk |
| 3. | Capital Programme <br> $2009 / 10-2012 / 13$ | 17 February 2009 | Porffolio Holder (Finance) <br> Chief Finance Officer <br> Shadow Scrutiny Cttee (22/01/09) | Report |  |


| Ref No. | Issue for Key Decision by the Executive | Indicative Meeting Date | Consultees and Date / Method | Documents which may be considered | Contact Members and Officer (Method of Comment and Closing Date) |
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| 4. | Treasury Management Strategy | 17 February 2009 | Portfolio Holder (Finance) Chief Finance Officer | Report | Cllr Maurice R Jones <br> Comments by 23/01/09 to Contact Officer: Brian Mew, Interim Financial Services Manager brian.mew@midbeds.gov.uk Tel: 01462611070 |
| 5. | Business Transformation Progress Report | 17 February 2009 | Portfolio Holder (Business Transformation) Transitional Management Team | Report | Cllr Mrs Rita J Drinkwater <br> Comments by 23/01/09 to Contact Officer: Clive Jones, Director of Customer Services clive.jones@midbeds.gov.uk Tel: 01462611168 |
| 6. | Implementation Plan Monitoring Report | 17 February 2009 | Transitional Management Team | Report and Plan | Cllr Maurice R Jones <br> Comments by 23/01/09 to Contact Officer: <br> Simon Redmore, Deputy Chief Executive, Mid <br> Beds District Council <br> simon.redmore@midbeds.gov.uk Tel: 01462 611255 |
| 7. | East of England Plan Review Request for Advice from Strategic Authorities | 17 February 2009 | Shadow Scrutiny Committee <br> Mid Beds LDF Task Force <br> Luton and South Beds Joint <br> Committee <br> Bedfordshire County Council Executive <br> Programme Support Team | Report | Cllr Ken C Matthews <br> Comments by 23/01/09 to Contact Officer Simon Andrews, Acting Forward Plans Manager simon.andrews@midbeds.gov.uk Tel: 01462 611352 |


| $\begin{aligned} & \text { Ref } \\ & \text { No. } \end{aligned}$ | Issue for Key Decision by the Executive | Indicative Meeting Date | Consultees and Date / Method | Documents which may be considered | Contact Members and Officer (Method of Comment and Closing Date) |
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| 8. | Key ICT Policies (including ICT knowledge and information management policies inc. Data Protection Policy, Freedom of Information Policy, ReUse of Public Sector Information Policy, Environmental Information Regulations Policy and ICT Acceptable Use Policy) | 17 February 2009 | DirectorsPorffolio <br> Resources) Holder (Corporate | Report | Cllr Maurice R Jones <br> Comments by 23/01/09 to Contact Officer <br> Rob Wood, Head of ICT, CBC <br> rob.wood@midbeds.gov.uk Tel: 01582474161 |
| 9. | Medium Term Property Strategy | 17 February 2009 | Portfolio Holder (Corporate Resources) | None. | Cllr Maurice R Jones <br> Comments by 23/01/09 to Contact Officer Clive Heaphy, Director of Corporate Resources, CBC clive.heaphy@midbeds.gov.uk Tel: 01462 611421 |
| 10. | Central Bedfordshire Local Area Agreement | 17 February 2009 | LSP Partners Go East Audit Commission | Report | Cllr Mrs Rita J Drinkwater <br> Comments by 23/01/09 to Contact Officer: <br> Ian Porter, Head of Service Policy, Partnerships \& Performance Tel: 01234276067 |
| 11. | Food Safety Service Plan to be approved | 17 March 2009 | Proprietors of businesses where the Council have a duty of enforcement under the Food Hygiene (England) Regs 2005. | None | Peter Snelling <br> Comments by 20/02/09 to Contact Officer: <br> Susan Childerhouse, Work Environment Manager susan.childerhouse@midbeds.gov.uk Tel: 01462 611394 |


| Ref <br> No. | Issue for Key Decision by <br> the Executive | Indicative Meeting <br> Date | Consultees and Date / Method | Documents which may be <br> considered | Contact Members and Officer (Method of <br> Comment and Closing Date) |
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| 12. | Equality and Diversity <br> Positioning Statement | 17 March 2009 | Transitional Management Team | Report | Cllr Maurice R Jones <br> Comments by 12/12/08 to Contact Officer: <br>  <br> Performance Tel: 01234 276067 |
| 13. | Health \& Safety Service <br> Plan to be approved | 17 March 2009 | Proprietors of businesses where <br> the Council have a duty of <br>  <br> Safety at Work Act 1974 | None |  |
| 14. | Key ICT policies (including <br> ICT knowledge and <br> information management <br> policies inc. Information <br> Governance Policy, <br> Information Security Policy, <br> Records/Information <br> Lifecycle Management <br> Policy, ICT Acceptable Use <br> Policy (Members Variation) <br> and Proposals for <br> Members ICT Provision) | 17 March 2009 | Directors Holder (Corporate <br> Portfolio <br> Resoures) | Report | Peter Snelling <br> Comments by 20/02/09 to Contact Officer: <br> Susan Childerhouse, Work Environment Manager <br> susan.childerhouse@midbeds.gov.uk Tel: 01462 <br> 611394 |


| Ref <br> No. | Issue for Key Decision by <br> the Executive | Indicative Meeting <br> Date | Consultees and Date / Method | Documents which may be <br> considered | Contact Members and Officer (Method of <br> Comment and Closing Date) |
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| 15. | Implementation Plan <br> Monitoring Report | 17 March 2009 | Transitional Management Team | Report and Plan | Cllr Maurice R Jones <br> Comments by 20/02/09 to Contact Officer: <br> Simon Redmore, Deputy Chief Executive, Mid <br> Beds District Council <br> simon.redmore@midbeds.gov.uk Tel: 01462 <br> 611255 |
| 16. | Customer Services <br> Strategy | 17 March 2009 | Portfolio Holder (Business <br> Transformation) <br> Directors | Report |  |
| 17. | Community Engagement <br> Strategy | 17 March 2009 | Portfolio Holder <br> LSP Partners | Cllr Mrs Rita J Drinkwater <br> Comments by 20/02/09 to Contact Officer: <br> Clive Jones, Director of Customer Services <br> clive.jones@midbeds.gov.uk Tel: 01462 611168 |  |
| 18. | Local Safeguarding Board <br> Arrangements | 17 March 2009 | Portfolio Holder (Children, Young <br> People and Families) <br> Transitional Management Team | Report | Cllr Mrs Rita J Drinkwater <br> Comments by 20/02/2009 to Contact Officer: <br>  <br> Performance |
| 19. | Building Schools for the <br> Future and School <br> Organisation Governance <br> Arrangements | 17 March 2009 | Portfolio Holder (Children, Young <br> People and Families) <br> Transitional Management Team | Report | Norman B Costin <br> Comments by 20/02/09 to Contact Officer: <br> Susan Warboys, Head of Children's Specialist <br> Services susan.warboys@bedscc.gov.uk |


| $\begin{aligned} & \text { Ref } \\ & \text { No. } \end{aligned}$ | Issue for Key Decision by the Executive | Indicative Meeting Date | Consultees and Date / Method | Documents which may be considered | Contact Members and Officer (Method of Comment and Closing Date) |
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| 20. | Standing Advisory Council on Religious Education (SACRE) | 17 March 2009 | Portfolio Holder (Children, Young People and Families) Transitional Management Team | Report | Norman B Costin <br> Comments by 20/02/09 to Contact Officer: <br> Patrick Shevlin, Head of School Standards and Improvement (Foundation Stage, Key Stages 1 and 2) patrick.shevlin@bedscc.gov.uk Tel: 01234 836004 |
| 21. | Customer Complaints Policy | 17 March 2009 | Portfolio Holder $\quad$ (Business  <br> Transformation)  <br> Transformation Management <br> Team  | Report | Cllr Mrs Rita J Drinkwater <br> Comments by 20/02/09 to Contact Officer: <br>  <br> Performance ian.porter@bedscc.gov.uk Tel: $01234276067$ |
| 22. | Central Bedfordshire Children's and Young Peoples Plan 2009-2011 | 14 April 2009 | Initial Consultation has been formulated from draft plan by Bedfordshire CC. <br> This plan has been significantly revised and refreshed by Central Bedfordshire's Children, Families and Learning services directorate in consultation with strategic partners. | Report | Norman B Costin <br> Tim Long, Head of Strategic \& Joint Commissioning tim.long@bedscc.gov.uk ~Tel: 01234276714 |

[^0]> The fo The following table sets out the dates on which the Central Beds Shadow Forward Plan will be
Central Bedfordshire Shadow Executive
Forward Plan of Decisions on Key Issues


[^0]:    Postal address for Contact Officers: Mid Beds District Council, Priory House, Monks Walk, Chicksands, Shefford SG17 5TQ South Bedfordshire District Council, The District Offices, High Street North, Dunstable, Bedfordshire LU6 1LF Bedfordshire County Council, County Hall, Cauldwell Street, Bedford MK42 9AP

